

# ASD-Eurospace

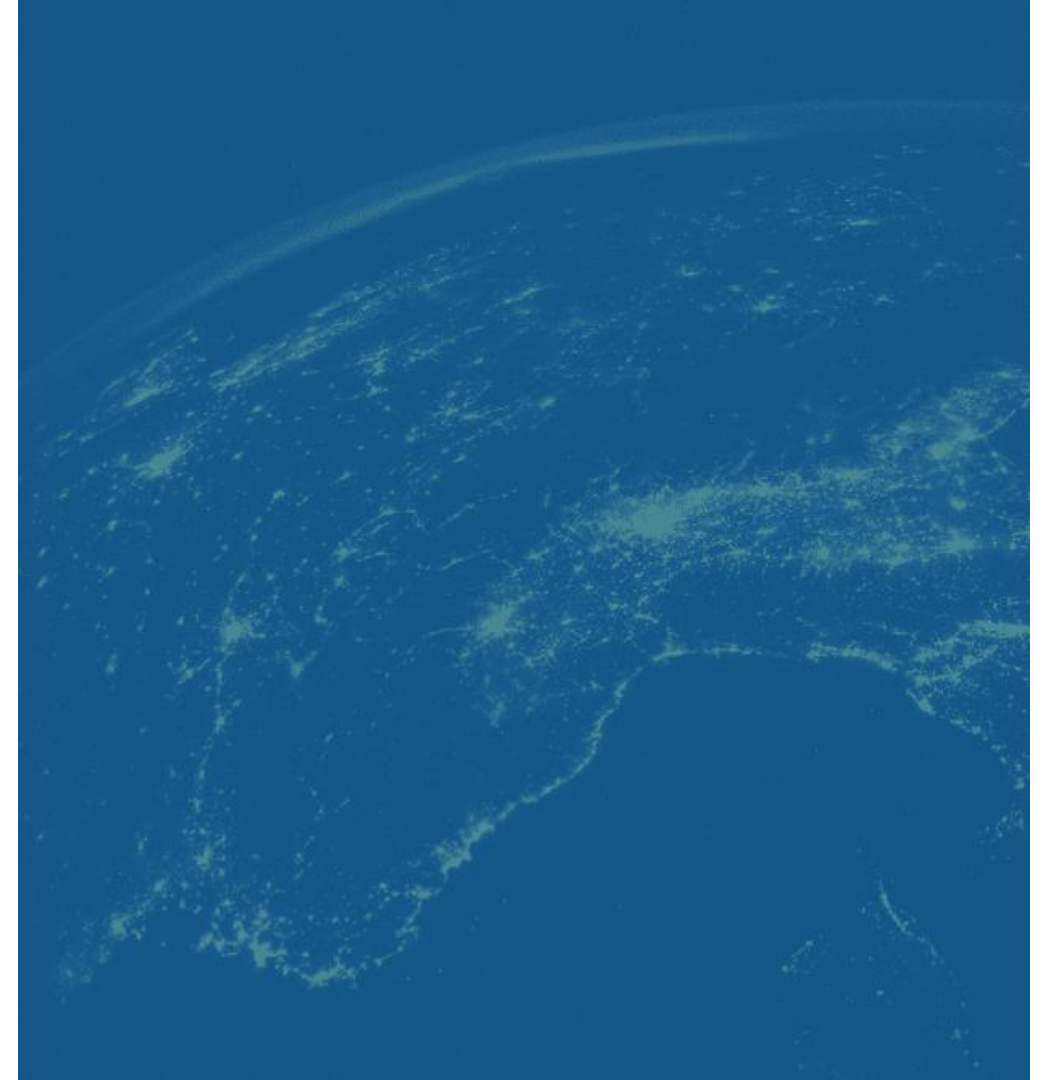
Organisation, activities & added-value at your service

# Our main features

Advocacy, cohesion, compliance, policy & market monitoring

# About us

- Not-for-profit association (French Law of 1904) created in 1961
- In April 2004: Eurospace becomes ASD-Eurospace, the Space group in ASD by Memorandum of Agreement
  
- ASD-Eurospace is the professional organisation of the European space industry
- Mandates
  - Promote space activities in the interest of its members
  - Define, adopt and express common views for the European space manufacturing sector
  - Eurospace seeks consensus at each and every level of its action
- Membership
  - Eurospace members are European companies active in design, development and integration of space systems (launchers, spacecrafts, ground segment, related engineering services and tests)
  - Eurospace membership represents 70% of the total European manufacturing industry employment and >90% of final sales
  
- ASD-Eurospace is a recognised actor of European space policy and strategy

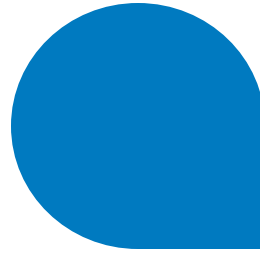


# Our commitment to transparency

## Operational Budget

1-1.5M€

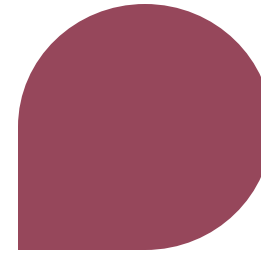
Covers salaries and the associations' low operating costs (e.g. rent, travels)



## Funding

Our main resource come from membership fees (approx. 900k€), which guarantees Eurospace independence of views and autonomy of action.

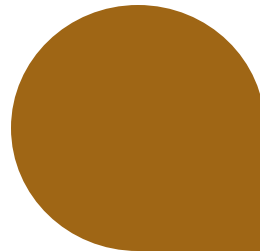
Other resources come from Workshops & Conferences organisation (e.g., DASIA), and external contracts (ESA, EU, third-party organisations - approx 150-250k€). They are selected based on existing synergies with Eurospace actions and added value for the members



## Transparency & Accountability

Annual accounts are certified by external auditors and published on our website, with the annual management report.

Eurospace is registered under ID [873508417106-05](https://ec.europa.eu/transparency-register/entry/873508417106-05) on the EU Transparency Register



# Locations



## Paris, France

22 Rue du Quatre Septembre F-75002 Paris

Headquarters, main meeting room, SG and staff, close relationship with ESA HQ



## Brussels, Belgium

100 rue du Trône B-1050 Brussels

Hosted by ASD, SG and staff, mainly relations with EU institutions and interacting with ASD bodies

# Meet our Team



Olivier Lemaitre  
Secretary General



Pierre Lionnet  
Research & Managing Director



Jean-Charles Treuet  
Head of Technology Strategy



Charles Galland  
Policy Manager



Nathalie Aleton  
Conference & Office  
Manager



Valentin Marie  
Compliance Manager



Ilona Zabrytska  
EU Policy Analyst



Nédhir Sahli  
Research Analyst



Lea Kessler  
Programme  
Coordinator

# High-level bodies

## President

Eurospace President is elected for 3 years



Current President is Marco Fuchs (OHB)

Past Presidents:

- Jean Delorme
- Armand Carlier
- Pascale Sourisse
- Evert Dudock
- Marco Fuchs
- Jean-Loic Galle
- André-Hubert Roussel
- Jean-Marc Nasr

## General Assembly

Elects the President, Council, and Financial Committee members

All Eurospace members are represented

All Eurospace members have same voting rights

## Council

Political body which takes all decisions

Up to 7 elected members, plus the ASD Secretary General

Chaired by Eurospace President

## Financial Committee

In charge of the financial control of the Association

Composed of the Treasurer (Chairperson) + 2 members

Nominated by Council, endorsed by General Assembly

# Working Bodies



## Policy Committee

- The advisory board to the Council
- The role of the PC is to submit policy proposals to the Council and to take initiatives to promote and develop space activities
- Sharing of policy-related information between members
- Consolidating and converging on policy decision
- Providing guidance and direction for Eurospace executive actions



## Task Forces & Panels

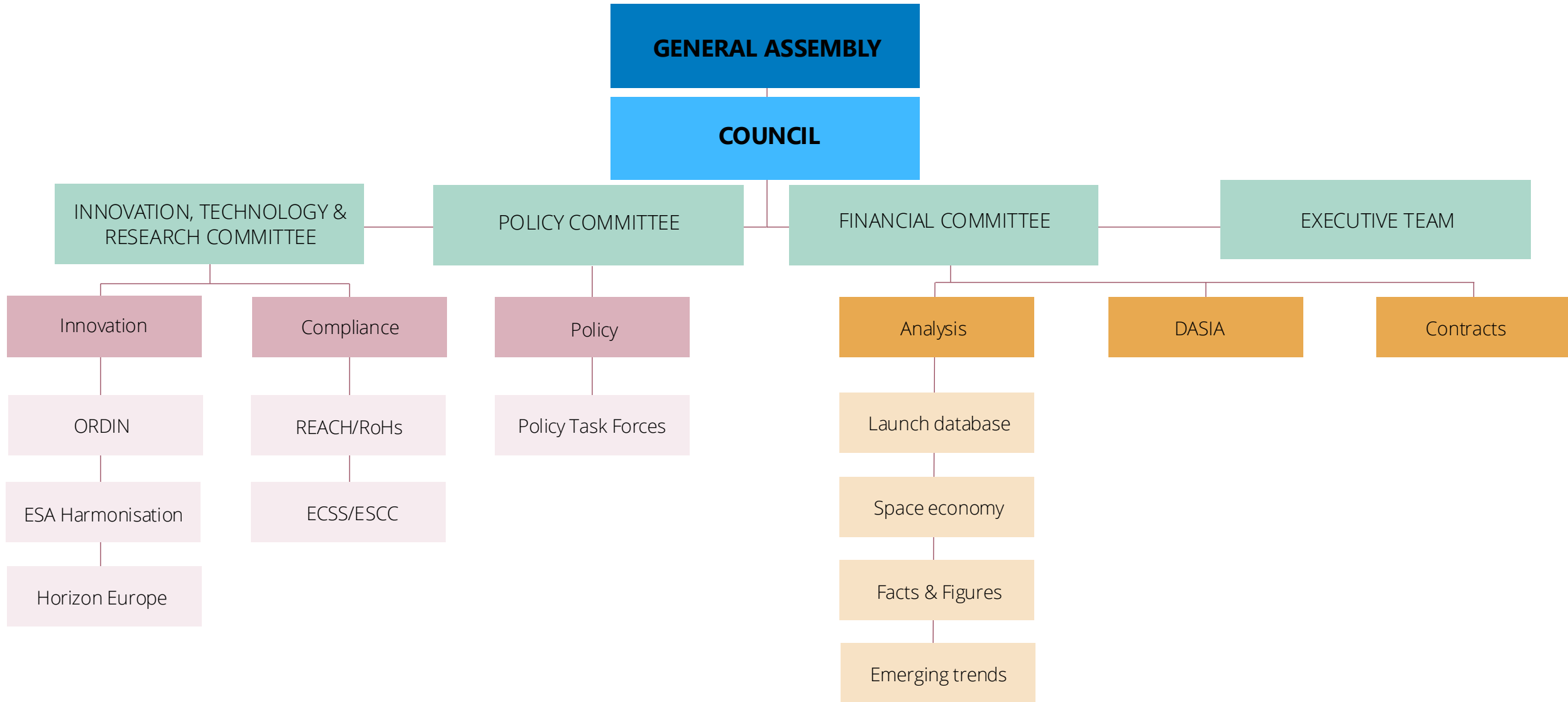
- Created at the initiative of the PC or IRTC, Task Forces, working groups and panels are composed and chaired by industry representatives
- They promote industry cohesion and collaborative work
- They propose position papers, assessments and reports to Council approval
- Coordination and support is provided by Eurospace Executive (meeting rooms, agenda and minutes drafting, activities coordination, list management, analysis and policy support etc.)



## Innovation, Research & Technology Committee

- Technology Department of the Policy Committee
- The role of the IRTC is to ensure consistency and prioritization of Eurospace technology-related messages
- Steering of Eurospace technology strategy actions
- Focal point for expertise on technology issues
- ORDIN supervision and management

# Organisation



# Membership



More than 80 members in 17 European countries



European suppliers of space systems, software, and engineering services



70% of European space industry employment



- Beyond Gravity Austria
- Enpulsion



- Aerospacelab
- AntwerpSpace N.V.
- GMV Innovating Solutions S.R.L. (B)
- SABCA
- Safran Aero Boosters
- SpaceBel
- ST Engineering iDirect Europe CY NV
- Telespazio Belgium S.R.L
- Thales Alenia Space Belgium



- TERMA A/S



- ICEYE



- Air Liquide Advanced Technologies
- Air Liquide France Industry
- Airbus Defence & Space Sas
- Aldoria
- ALTER Technology-TÜV Nord France
- Ariangroup Sas
- Arianespace
- Astroscale France

- CGI France SAS
- CS Group France
- Dassault Aviation
- GMV Innovating Solutions SARL
- Loft Orbital
- REOSC
- Safran Aircraft Engines
- Safran Data Systems
- Safran Electrical & Power
- Safran Electronics & Defense
- Safran Engineering Services
- Safran Filtration Systems
- Thales Alenia Space France



- Airbus Defence & Space GmbH
- Ariangroup GmbH
- AZUR Space
- CGI Deutschland B.V & Co. KG
- CS GmbH
- GMV GmbH
- MT Aerospace AG
- OHB Systems AG
- Telespazio Germany GmbH
- TESAT Spacecom GmbH&Co. KG
- Thales Alenia Space Germany
- TÜV Nord



- ALTEC
- AVIO SpA
- eGEOS

- Elecnor Infrastrutture e Aerospaziale
- OHB Italia
- SITAEL SpA
- Telespazio Italy SpA
- Thales Alenia Space Italy



- Thales Alenia Space Luxembourg



- Airbus Defence & Space Netherlands B.V.
- GMV Innovating Solutions B.V
- MOLTEK
- TNO



- Kongsberg Defence & Aerospace



- GMV Innovating Solutions Sp.z o.o.
- Thales Alenia Space Poland



- Deimos Engenharia
- GMVIS Skysoft S.A.
- Neuraspace



- CS Romania
- Deimos Space Romania
- GMV Innovating Solutions S.R.L.



- Airbus Defence & Space S.A.U.
- ALTER Technology-TÜV Nord S.A.U.
- GMV Soluciones Globales Internet S.A.U.
- GTD Sistemas de Informacion
- Indra Sistemas SA
- Indra/Deimos
- Pangea Aerospace
- SENER Aerospace and Defence
- Thales Alenia Space Spain



- Beyond Gravity AB



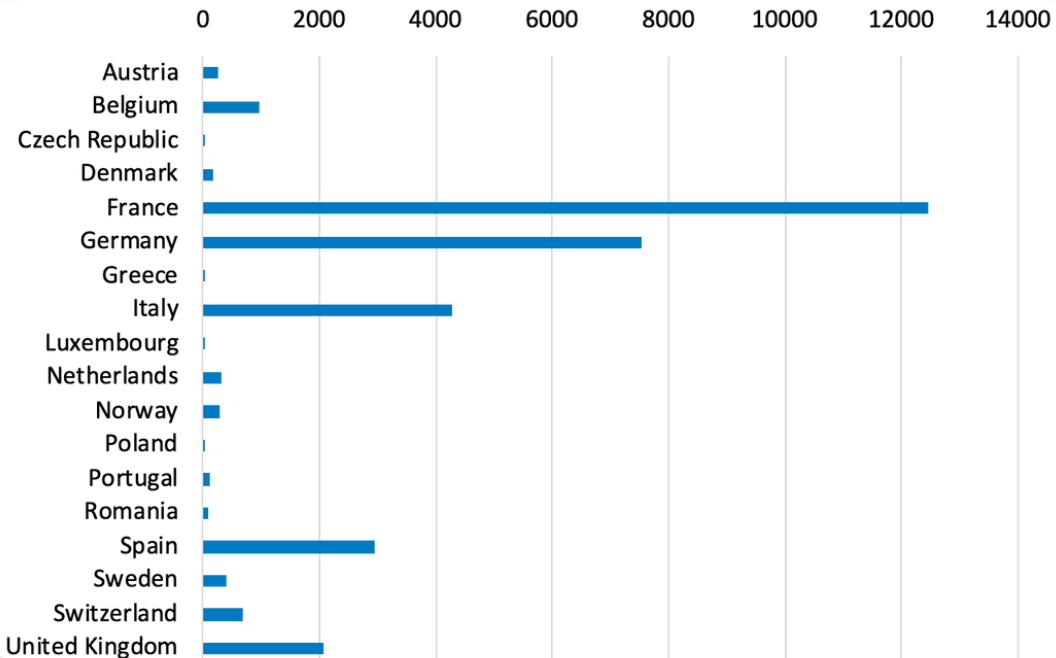
- APCO Technologies
- Beyond Gravity Swiss
- ClearSpace
- Thales Alenia Space Switzerland



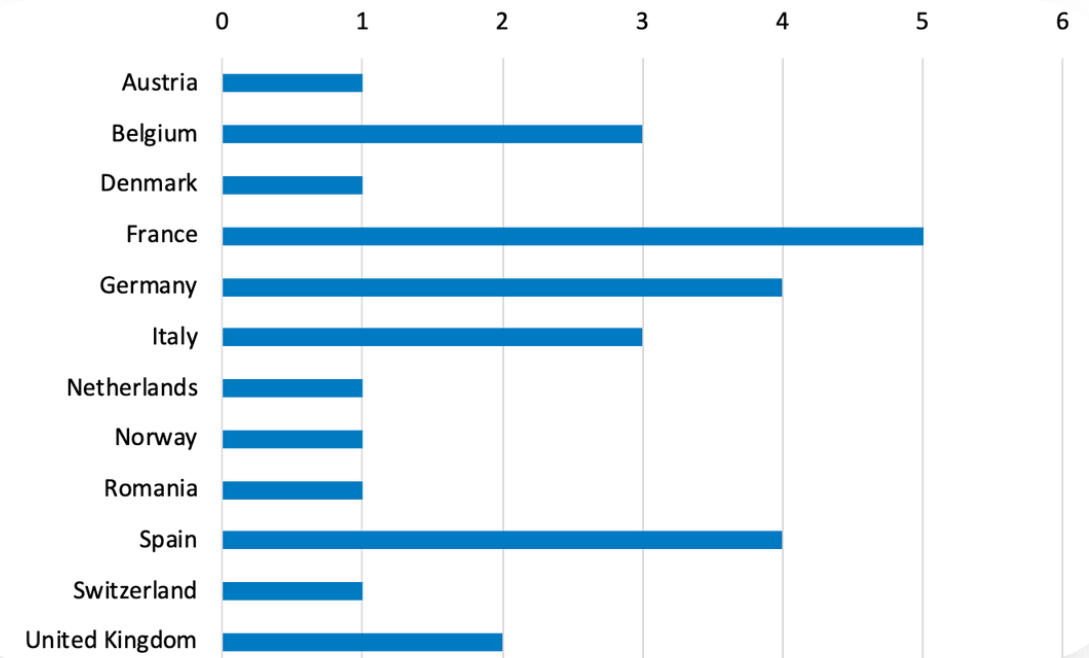
- Airbus Defence & Space Ltd
- ALTER Technology-TÜV Nord UK
- Deimos Space UK
- GMV NSL Limited

# Membership status per country

## Eurospace members employment by country



## Eurospace Council members by country



Eurospace members employment distribution by country is representative of the sector geographical distribution

Council composition is proportional to company size, also gives representativeness to smaller players/countries

# How to be involved?

# Who?

- European stakeholders involved in the design, development, production, integration and test of space systems can be involved in Eurospace in two ways:
  - Active membership
    - Proportional to company size
    - Gives access to all activities of the association
      - Except some ad hoc task forces with separate budget (REACH compliance e.g.)
    - Membership starts at 1500€/year for SMEs and at 10000€/year for larger companies.
      - See Membership options details in annex
  - Partial involvement as non members (ad hoc processes, free of charge and opt-in)
    - Involvement in ESA/EU-coordinated formal consultations
    - Participation in the annual Eurospace facts and figures (F&F) survey
    - Involvement in specific industry driven working groups and task forces (ORDIN, REACH, ECSS, ESCC...)



# What?

- Involvement in ESA/EU-coordinated formal consultations
  - Technology strategy (via ORDIN), supports Technology Harmonisation process (Harmo), Horizon Europe, Standardisation (ECSS) and EEE components strategy (ESCC)
    - No Eurospace fee, participation costs limited to personnel involvement in the activities (time to review documents and provide feedback, when relevant: meeting attendance and travel costs)
- Participation in the annual Eurospace facts and figures (F&F) survey
  - Involves answering to an electronic questionnaire
    - Participation is free and provides access to a free copy of the PDF report to respondents
  - The F&F survey is widely recognised as the most reliable assessment of the European space system market in Europe. It is benchmark of space industry surveys (assessed by OECD)
- Involvement in industry driven Task Forces & Panels
  - Task Forces are created by request of Members and the Executive, and approved by the PC
  - Task Forces have a focused goal/objective, a limited mandate and a defined output
  - When needed (rare), Task Forces levy a specific participation fee to cover Task Force costs.
    - This is done through a simple Purchase order to Eurospace and is covered by a signed Task Force Agreement between all members



# How?

- Advocacy
  - Official European space industry spokesperson:
    - ESTMP/Harmonisation, ESCC, ECSS, etc
  - Relationship with ESA and EU institutions (Commission, Parliament, European External Action Service, European Defence Agency...)
- Industry Cohesion
  - Task Forces & panels are the core activity of Eurospace as primary means to:
    - Inform and stay informed (information exchange)
    - Identify industry issues
    - Prepare industry positions
    - Networking
- Information about industry
  - Industry statistics:
    - Eurospace facts and figures – annual publication
  - Market statistics
    - LEAT database
  - Public website: [www.eurospace.org](http://www.eurospace.org)
- Liaison with other bodies
  - In Europe (ASD, EARSC, GSOA, SME4Space, ESRE, ESPI, Nereus etc.)
  - Internationally (SJAC, AIA etc.)
  - Academic and science (IAF, AAAF, Cospar, Copuos, etc.)
  - Non European Space Agencies (Jaxa, ISRO, NASA etc.)

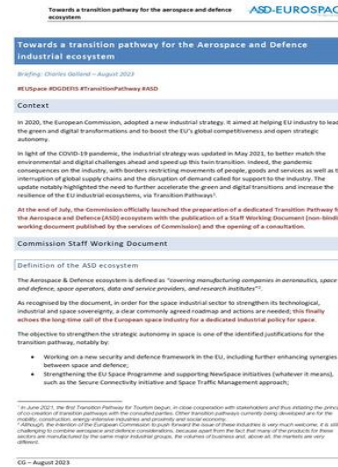


# Resources & Publications



## Monthly Newsletter

A monthly digest of current policy topics, work undergoing at Eurospace, and meeting/workshop opportunities



## Briefings, information notes, reports of conference & opinion papers

EU Policy and programmes, ESA Policy and programmes, space economics



## Data & analytics reports

LEAT database of launch events, Eurospace facts and figures, European space budgets consolidation, Newspace observatory

# Our Commitments

# Neutrality

- The Eurospace Team is hired by the Association to promote the interest of its members and is not functioning on a secondment approach
- Eurospace being a consensus-driven organisation, we can guarantee that no interest in contradiction with your company's business will be expressed by our organisation

# Confidentiality

- The Eurospace Team respects the confidentiality of all individual exchanges with members to guarantee the discreet expression of all corporate interests in confidence

# Equal treatment

- We consider all members' positions on an equal footing and pay same amount of time to answer our members' requests (no commensuration with regard to the size of the company)
- We make sure, through continuous ad hoc exchanges, that we answer the expectations and needs of all members, in particular smaller companies (which don't have dedicated institutional relations teams)

# Reactivity

- All our activities have a common objective: putting your company in a position to maximise its level of knowledge/anticipation/understanding regarding the evolution of the European institutional environment, with the aim to open up new opportunities for your business to grow

# Representativeness supports credibility

- Our membership in Eurospace: we represent more than 90% of final sales and 70% of sector employment on the upstream segment of the value chain in Europe : the representativeness of our association is absolutely undisputed at ESA and in EU institutions
- Our analysis and assessments are always on point and backed by data and undisputable facts
- Eurospace facts & figures is the reference for European space industry economic assessment

# Consistency and independence

- Eurospace as a non-profit is able to apply policy-advocacy-related activities while developing a specific and recognised economic expertise as well as R&T oriented actions or standardisation tasks. This wholesomeness:
- is a mark of consistency & credibility towards our institutional counterparts
- supports the best lines of communications and the right approach to presenting and decrypting sector issues

# European footprint well adapted to the institutional environment

- Our membership being composed of EU/ESA industries, our industrial base is very homogenous, which allows our association to convey very consistent messages, in particular on industrial policy-related topics

# Eurospace facts&figures

# The Eurospace facts&figures is established, since 1996, as the reference information document for European space industry economic data.

- **The survey aims at providing an accurate picture of the situation of the European space manufacturing industry in Europe.**
- **The survey focuses on measuring:**
  - Sales of space products (Total sales, Final sales, Intersector sales)
  - Employment figures
- **The boundaries of the survey are provided by**
  - Geographical boundaries:
    - Are only considered companies with operations on European ground
      - Companies performing work performed outside Europe are outside the scope of the survey
      - European subsidiaries of non-European companies, with space activities on European ground are included in the scope of the survey
    - Definition of customers
    - Definition of products
- **Additional analysis is provided by grouping companies in appropriate categories**
  - Position in the supply chain (company types)
  - Relative specialisation on products (company segments)

Main findings of our 28th edition of our annual survey of European Space Industry activity with data updated to 2023 is available on [Eurospace.org](https://www.eurospace.org)

- You will also find on [www.eurospace.org](https://www.eurospace.org) the previous year's edition for free download
- Please read our copyright notice, our charts, and our data are copyright protected
- Contact Pierre Lionnet ([pierre.lionnet@eurospace.org](mailto:pierre.lionnet@eurospace.org)) for more information



# Eurospace ORDIN Process

# ORDIN: Open Research & Innovation Network



**ORDIN supports a proactive consultation process on technology strategy open to all stakeholders from the whole European space supply chain**

## Why

- Build Technology Plans
- Streamline & enhance the supply chain capacity to formulate clear and comprehensive recommendations for future R&D and innovation programmes to ESA and the EU, in time and with the appropriate level of detail

## Who

- A process open to ALL the supply chain:
  - RTOs, SMEs, newspace/emerging players, midcaps and large groups, primes and equipment suppliers, labs and research entities

## How

- A workshop-based approach
- To collect information on stakeholders, state-of-the-art, technology trends, requirements, challenges and drivers
- Workshops are open, free, and voluntary

## What

- A development plan and requirements database
- A supply chain owned repository of technology requirements, capabilities, roadmaps and trends supports the formulation of recommendations as required, on-time, and under stakeholder control

## Added value

- Supply chain cohesion
- Bottom-up/top-down technology strategy,
- Improved communication with European institutions
- A globally enhanced end-to-end European space technology strategy

# Policy & Technology Task Forces

# Currently active Task Forces

- Task Forces, created at the initiative of the Policy Committee, are composed and chaired by industry representatives. Coordination and support (minutes, invitation, supporting data and documents...) of Task Forces activities is provided by Eurospace Executive.
- Task Forces are created with a specific objective and a limited time frame. They can involve a subset of Eurospace members and can accommodate the participation of non member entities. Current active Task Forces are:



## Policy TFs

- ESA Industrial Policy TF (since 2020)
- European Defence Fund TF (since 2020)
- Secure Connectivity Constellation TF (since 2020)
- Space Safety TF (since 2020)
- European Launcher Alliance TF (since 2021)
- Inflation TF (since 2022)
- Copernicus NextGen TF (since 2022)
- Space Strategy for Space & Defence TF (since 2022)
- Commercialisation, Innovative Procurement & Industrialisation TF (since 2023)



## Techno TFs

- REACH/Hydrazine TF (since 2011)
- REACH/Chromates TF (since 2014)
- Horizon Europe TF (since 2017)
- REACH Lead (Pb) TF (Since 2020)
- Space Research & Technology Committee
- Standardisation WG

# Compliance

# Compliance



- Created in 1995 to set up and maintain a coordinated set of industry standards for space systems design development and manufacturing
- ECSS brings together ESA, national agencies and industry (through Eurospace) to share the financial and technical efforts to establish the standards
- Eurospace is a signatory to the ECSS industry charter. It has a blocking minority in the relevant bodies.
- It also nominates and monitors the WGs that develop ECSS standards and coordinates ECSS positions towards ISO via the EAQG/IAQG.
- It ensures the interface with the European Standardisation Centre (EU)



- Created in 1995, the ESCC brings together users and suppliers of space qualified components to design suitable strategies for European space systems.
- The CTB (Components Technology Board) monitors components situations and produces strategic plans for ESA and the EU programmes
- Eurospace is a signatory of the ESCC Charter for Industry.
- It has a blocking minority in the relevant bodies.
- It also ensures coordination with ECSS (ESCC is the technical authority for the standards of the 60th branch).



- Eurospace supports the coordination and implementation of joint space industry actions in the REACH framework with dedicated Task Forces
- REACH Task Forces enable to pooling of industry resources for regulatory monitoring of REACH obligations and the facilitating of compliance.



ASD-EUROSPACE  
The Space group in ASD

# Thank You



# Annex: Eurospace membership

Fees & Procedure

# 4 membership categories

## Art. 6 Active members

Active membership is reserved for space companies of ESA or EU member countries which have been formed in accordance with the legal procedure of these countries

Most Eurospace members are relevant to Art. 6

## Art. 7 Collective members

Collective membership is reserved for non-commercial associations of space companies of ESA and EU member countries which have been formed in accordance with the legal procedures of these countries

Collective membership are very selectively authorised by Council

They are usually granted to professional associations representing space interests in emerging countries only if there are no active members from that country

## Art. 8 Corresponding members

Corresponding membership is reserved for companies and non-commercial Associations which do not meet the requirements of Articles 6 and 7

## Art. 9 Honorary members

Honorary membership can be granted by the Council to persons who have rendered valuable services to Eurospace

# Membership fees

**The value of membership fees is approved every year by the General Assembly**

**Active members contribute a membership fee proportional to their size**

**Collective members contribute a fixed membership**

**Corresponding and Honorary Membership fees**

# Active Membership

Membership options and related fees formulas

# Membership fees are annual fees

- Fees are invoiced at the beginning of each year based on FTE declarations of the previous year (the 'reply slips').
- New members joining during the year are invoiced at the beginning of the next year.
- As soon as the new member is endorsed by Council, full membership benefits apply.
- **Membership fees include a fixed entry fee plus a variable fee proportional to the company size**
- The fixed entry fee is defined by corporate size, with five options
- **Legacy:** the original 'one size fits all' fee scheme of Eurospace, still available to historic members
- **SME:** a membership option tailored to the needs of SMEs (according to EU definition)
- **Mid size groups:** for corporate entities joining as a group, available to entities up to 3000 space employees, and a minimum listing of two entities to qualify as 'group'
- **Small size groups:** for corporate entities joining as a group, available to entities up to 250 space employees, no minimum listing of entities. New scheme enables more progressive accession
- **Large groups:** for corporate entities joining as a group, available to entities having more than 3000 space employees, and a minimum listing of two entities to qualify as 'group'
- **The variable fee is proportional to the value of space employment in the company**
- The value of space employment is self assessed by active members every year
- The value of space employment is based on actual Full Time Equivalent employment resources attributed to the pursue of space activities in the company in the year

# Membership options

## Legacy membership

- Current
- Accessible to historic members
- Formula:
  - 8640€ entry fee (inclusive of 100 space employees)
  - 20,32€ for each employee above 100

## Large group membership

- New in 2022
- Accessible to all members with a European footprint, and 3000 space employees or more
- Minimum listing of 2 corporate entities
- Formula
  - 30000€ entry fee (inclusive of 750 employees)
  - 22€ for each employee above 750

## Mid-size/midcap group membership

- New in 2022
- Accessible to all members with a European footprint, and less than 3000 space employees
- Minimum listing of 2 corporate entities
- Formula
  - 10000€ entry fee (inclusive of 250 employees)
  - 22€ for each employee above 250

## Small group membership

- New in 2025
- Accessible to SMEs and small space units (<250 space FTEs)
- Formula
  - 4000€ entry fee (inclusive of 100 employees)
  - 22€ for each employee above 100

## Small group membership

- New in 2022
- Accessible to SMEs
- Formula
  - 1500€ entry fee (inclusive of 30 employees)
  - 22€ for each employee above 30

# Membership options

## Legacy membership

- Example 1: Single company with 4500 employees
  - Entry fee: 8640€
  - Variable fee: 20,32€ for each employee above 100  
(4400\*20,32=89408€)
  - Total fee: 98048€
- Example 2: Single company with 280 employees
  - Entry fee: 8640€
  - Variable fee: 20,32€ for each employee above 100  
(180\*20,32=3658€)
  - Total fee: 12298€

## Large group membership

- Example 1: Group with 8 entities spread in Europe with a total of 12000 employees
  - Entry fee: 30000€
  - Variable fee: 22€ for each employee above 750  
(11250\*22=247500€)
  - Total fee: 277500€
  - Avg/entity: 34687€
- Example 2: Group with 8 entities spread in Europe with a total of 5500 employees
  - Entry fee: 30000€
  - Variable fee: 22€ for each employee above 750  
(4750\*22=104500€)
  - Total fee: 134500€
  - Avg/entity: 16812€

## Mid-size/midcap group membership

- Example 1: Group with 4 entities spread in Europe with a total of 280 employees
  - Entry fee: 10000€
  - Variable fee: 22€ for each employee above 250  
(30\*22=660€)
  - Total fee: 10660€
  - Avg/entity: 2665€
- Example 2: Group with 4 entities spread in Europe with a total of 1800 employees
  - Entry fee: 10000€
  - Variable fee: 22€ for each employee above 250  
(1550\*22=34100€)
  - Total fee: 44100€
  - Avg/entity: 11025€

## Small group membership

- Example 1: SME with 70 employees and 2 European sites
  - Entry fee: 4000€
  - Variable fee: 22€ for each employee above 100  
(0\*22=0€)
  - Total fee: 4000€
- Example 2: Small space unit with 130 employees
  - Entry fee: 4000€
  - Variable fee: 22€ for each employee above 100  
(30\*22=660€)
  - Total fee: 4660€

## Small group membership

- Example 1: SME with 40 employees
  - Entry fee: 1500€
  - Variable fee: 22€ for each employee above 30  
(20\*22=440€)
  - Total fee: 1940€
- Example 2: SME with 200 employees
  - Entry fee: 1500€
  - Variable fee: 22€ for each employee above 30  
(180\*22=3960€)
  - Total fee: 5460€

# Membership fees calendar

## Q4 (year n)

- Reply slips are sent to General Assembly representatives

## Q4 (year n)

- Reply slips are returned by Members
- Eurospace executive compiles the returns and confirms fee values

## Q1 (year n+1)

- Invoices are sent to Members

## Q2 (year n+1)

- Invoices are settled by Members
- Eurospace executive reports to General assembly on current membership status and fees outstanding

# The reply slip

IMPORTANT NOTE: The Reply Slip file also includes a "Eurospace Data Sheet" that is used to aggregate your inputs for export into our system. It is autocompleted. No action needed.

Member information			
Entity name	Country	Space FTE	Membership fee (VAT excl.)
			€ -
			€ -

- Member information: includes the name, country and space employment information of the entity(ies) joining Eurospace.
- For SME and Legacy memberships only one entity is allowed.
- For group memberships an unlimited number of entities is allowed

Representative to the General Assembly				
First name	Last Name	Position	Email	Mobile

Each entity listed in the reply slip is a full active member of Eurospace and must designate a representative to the General Assembly.

Invoice information							
Entity name	VAT Number	Purchase Order Ref.	Address (Street, number and/or PO box)	Postcode	City	Country	email contact for invoice if needed
0						0	
0						0	
0						0	
0						0	

For each entity joining Eurospace the invoicing information shall be provided for the payment of the membership fee. Group members have the option of settling one invoice at group level or separate pro-rate invoices at entity level.